

ONWARD OPPORTUNITIES LIMITED

TERMS OF REFERENCE OF THE MANAGEMENT ENGAGEMENT COMMITTEE

Adopted by resolution of the Board on 17 February 2023

1 DEFINITIONS

1.1 In this document:

- (a) reference to the "**Board**" shall mean the board of directors of the Company;
- (b) reference to the "**Chair**" shall mean the chair of the Board;
- (c) reference to the "**Committee**" shall mean the Management Engagement Committee of the Board;
- (d) reference to the "**Committee Chair**" shall mean the member appointed as the chair of the Committee;
- (e) reference to the "**Company**" shall mean Onward Opportunities Limited.

1.2 Reference to the "Market Abuse Regulation" shall mean the UK version of Regulation (EU) no 596/2014 of the European Parliament and of the Council on 16 April 2014 on market abuse, which is part of UK law by virtue of the European Union (Withdrawal) Act 2018, as amended by domestic law from time to time.

2 MEMBERSHIP

2.1 The Committee shall comprise at least three (3) members. Members of the Committee shall be appointed by the Board in consultation with the Chair of the Committee. The Board shall appoint the Chair.

2.2 All members of the Committee shall be independent non-executive directors. Any member who fails to remain independent will step down from the Committee.

2.3 Only members of the Committee have the right to attend Committee meetings. However, other individuals (if not members of the Committee) such as other directors of the Company, representatives of the alternative investment fund manager, portfolio manager or other external advisers may be invited to attend all or part of any meeting, as and when appropriate and necessary.

2.4 The Board may fill vacancies in the Committee by appointment from amongst the Board.

2.5 Each member of the Committee shall disclose to the Committee:

- (a) any personal financial or other interest in any matter to be decided by the Committee;
or
- (b) any potential conflict of interest arising from a cross-directorship or otherwise,

and any such member shall abstain from voting on resolutions of the Committee in relation to which such interest exists and from participating in the discussions concerning such resolutions and (if so required by the Board) shall resign from the Committee.

3 SECRETARY

- 3.1 The secretary of the company, or his or her nominee, shall act as the secretary of the Committee and will ensure that the Committee receives information and papers in a timely manner to enable full and proper consideration to be given to issues.
- 3.2 The Committee shall have access to the services of the secretary on all Committee matters, including: assisting the chair in planning the Committee's work, drafting meeting agendas, maintaining minutes, drafting of material about its activities for the annual report, collection and distribution of information and provision of any necessary practical support.

4 MEETINGS AND QUORUM

- 4.1 The quorum necessary for the transaction of business shall be two (2) members of the Committee. A duly convened meeting of the Committee at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions vested in or exercisable by the Committee.
- 4.2 Members may participate in a meeting of the Committee by means of a conference telephone or other communication equipment.
- 4.3 Any matters to be determined by the Committee shall be decided by a majority of the votes cast at a meeting of the Committee called for such purpose. Each member of the Committee shall have one vote which may be cast on matters considered at the meeting. Any action of the Committee may also be taken by an instrument or instruments in writing (including via email or other electronic means) signed (including via the use of electronic signatures) by all members of the Committee (including in counterparts) and any such action shall be as effective as if it had been decided by a majority of votes cast at a meeting of the Committee called for such purpose.
- 4.4 Except where he or she has a personal interest, the Chair shall have a casting vote.
- 4.5 In the absence of the Chair and/or an appointed deputy, the remaining members present shall elect one of themselves to chair the meeting.

5 FREQUENCY OF MEETINGS

The Committee shall meet at least once a year and otherwise as required.

6 NOTICE OF MEETINGS

- 6.1 Meetings of the Committee shall be convened by the secretary of the Committee at the request of any of its members.
- 6.2 Unless otherwise agreed by the Committee, notice of each meeting confirming the venue, time and date together with an agenda of items to be discussed, shall be forwarded to each member of the Committee and any other person required to attend and all other non-executive directors no later than five working days before the date of the meeting, unless approval is required at short notice. The secretary of the Company or its, his or her nominee shall ensure that supporting information and papers shall be sent to Committee members and other attendees as appropriate at the same time.
- 6.3 Notices, agendas and supporting papers can be sent in electronic form where the recipient has agreed to receive documents in such a way.

7 MINUTES OF MEETINGS

- 7.1 The secretary of the Committee shall minute the proceedings and resolutions of all meetings of the Committee, including recording the names of those present and in attendance.
- 7.2 The secretary of the Committee shall ascertain at the beginning of each meeting the existence of any conflicts of interest and minute them accordingly.
- 7.3 Draft minutes of Committee meetings shall be agreed with the Chair and then circulated promptly to all members of the Board (other than any director who is not independent of the alternative investment fund manager/portfolio manager), unless it would be inappropriate to do so in the opinion of the Chair.
- 7.4 A resolution in writing or via email and signed or otherwise approved via electronic signature by all Committee members will be as effective as a resolution passed at a Committee meeting. Any written resolution shall be tabled and noted at the next meeting of the Committee.

8 ANNUAL GENERAL MEETING

The Chair (or their nominated representative) shall attend the Company's annual general meeting or any general meeting to respond to any shareholder questions on the Committee's activities and responsibilities. The Chair should seek engagement with shareholders on significant matters related to their area of responsibility.

9 DUTIES

The Committee should have oversight of, and carry out the duties below for, the Company and the group (if a group is in existence) as a whole, as appropriate.

- 9.1 The management engagement terms on which each of the alternative investment fund manager and the portfolio manager is engaged shall be reviewed by the Committee annually, scrutinising and holding to account the performance of each of the alternative investment fund manager and the portfolio manager, prior to the annual results announcement being released.
- 9.2 The Committee shall:
- (a) monitor and evaluate the alternative investment fund manager's and the portfolio manager's performance (and, if necessary, provide appropriate guidance) and compliance by the alternative investment fund manager with the alternative investment fund management agreement and the alternative investment fund manager and portfolio manager with the tripartite portfolio management agreement;
 - (b) reasonably satisfy itself that the alternative investment fund management agreement is fair and that the terms thereof comply with all regulatory requirements, conform with market and industry practice and remain in the best interests of shareholders;
 - (c) reasonably satisfy itself that the tripartite portfolio management agreement is fair and that the terms thereof comply with all regulatory requirements, conform with market and industry practice and remain in the best interests of shareholders;
 - (d) reasonably satisfy itself that systems put in place by the alternative investment fund manager and the portfolio manager in respect of the Company are adequate to meet relevant legal and regulatory requirements;

- (e) reasonably satisfy itself that matters of compliance are under proper review. The Company shall procure (through the terms of the alternative investment fund management agreement and the portfolio management agreement) that the Committee shall have direct access to each of the alternative investment fund manager's and portfolio manager's compliance officers (or other suitable officer), and shall receive a report from each of the alternative investment fund manager and the portfolio manager each year confirming that each of the alternative investment fund manager and portfolio manager has performed its obligations under the alternative investment fund management agreement and the portfolio management agreement respectively and conducted the Company's affairs in compliance with the laws and regulations applying to the alternative investment fund manager and portfolio manager respectively;
- (f) regularly review the composition and performance (including skills, knowledge and experience) of the key personnel performing the services on behalf of the alternative investment fund manager and the portfolio manager and consider whether the continuing appointments of the alternative investment fund manager, on the terms of the alternative investment fund management agreement, and the portfolio manager, on the terms of the portfolio management agreement, respectively are in the interests of shareholders as a whole, and make recommendations to the Board thereon together with a statement of the reasons for this view;
- (g) where relevant, consider nominations by the alternative investment fund manager and portfolio manager for replacements of key executives of the alternative investment fund manager and portfolio manager, if, prior to the termination of the relevant agreement, such key executives should die or otherwise become incapacitated or shall retire, resign or otherwise cease to provide the relevant services to the Company;
- (h) consider and review the level and method of remuneration of the alternative investment fund manager pursuant to the terms of the alternative investment fund management agreement and the portfolio manager pursuant to the terms of the portfolio management agreement, including the methodology of calculation of the respective annual fee and any performance fee (which shall include a comparison of fees payable as compared to the Company's peer group management and advisory arrangements). The review of any performance fee arrangements shall seek to ensure that the methodology does not encourage excessive risk and that it rewards demonstrably superior performance by the alternative investment fund manager and/or portfolio manager in managing the portfolio against the stated investment objective when compared to a suitable benchmark or peer group;
- (i) consider the merit of obtaining, on a regular basis, an independent appraisal of the alternative investment fund manager's services;
- (j) consider the merit of obtaining, on a regular basis, an independent appraisal of the portfolio manager's services;
- (k) consider the appointment, re-appointment or termination of appointment (as applicable) of the alternative investment fund manager and the level of fees and make recommendations to the Board thereon;
- (l) consider the appointment, re-appointment or termination of appointment (as applicable) of the portfolio manager and the level of fees and make recommendations to the Board thereon;
- (m) review with the alternative investment fund manager and portfolio manager any material issues arising from their work that the alternative investment fund manager and/or

portfolio manager wishes to bring to the attention of the Committee, whether privately or otherwise; and

- (n) review the performance and services provided by the Company's other service providers and consider whether the continuing appointment of such service providers under the terms of their agreements are in the interests of shareholders as a whole, and make recommendations to the Board thereon together with a statement of the reasons for their view.

9.3 The Committee shall also consider such other matters as may be requested by the Board.

10 REPORTING RESPONSIBILITIES

10.1 The Chair shall report formally to the Board on the Committee's proceedings after each meeting on all matters within its duties and responsibilities and shall also formally report to the Board on how it has discharged its responsibilities. This report shall include any issues on which the Board has requested the Committee's opinion.

10.2 The Committee shall make whatever recommendations to the Board it deems appropriate on any area within its remit where action or improvement is needed.

10.3 The Committee shall compile a report on its activities, including its membership and frequency of and attendance at its meetings, to be included in the Company's annual report. The report should include all information requirements set out in the AIC Code of Corporate Governance (the "**Code**").

11 OTHER MATTERS

The Committee shall:

11.1 have access to sufficient resources in order to carry out its duties, including access to the Secretary for assistance as required;

11.2 be provided with appropriate and timely training, both in the form of an induction programme for new members and on an ongoing basis for all members;

11.3 at all times give due consideration to laws and regulations, the Code and the requirements of the AIM Rules (including the AIM Note for Investing Companies) and the Financial Conduct Authority's Disclosure Guidance and Transparency Rules, the UK version of Directive 2011/61/EU of the European Parliament and of the Council of 8 June 2011 on Alternative Investment Fund Managers and amending Directives 2003/41/EC and 2009/65/EC and Regulations (EC) No 1060/2009 and (EU) No. 1095/2010; the Commission Delegated Regulation (EU) No 231/2013 of 19 December 2012 supplementing Directive 2011/61/EU of the European Parliament and of the Council with regard to exemptions, general operating conditions, depositaries, leverage, transparency and supervision which is part of UK law by virtue of the European Union (Withdrawal) Act 2018, as amended in the UK from time to time including by The Alternative Investment Fund Managers (Amendment etc.) (EU Exit) Regulations 2019, the Market Abuse Regulation and any other applicable rules, as appropriate and any other applicable rules (as appropriate);

11.4 oversee any investigation of activities which are within its terms of reference;

11.5 at least annually, arrange for periodic reviews of its own performance and, review its constitution and terms of reference to ensure it is operating at maximum effectiveness and recommend any changes it considers necessary to the Board for approval.

11.6 work and liaise as necessary with all other Board committees; and

12 AUTHORITY

The Committee is authorised:

12.1 to seek any information it requires from any member of the Board or any director or employee of the alternative investment fund manager, the portfolio manager or any other adviser (from time to time) in order to perform its duties;

12.2 to obtain, at the Company's expense, outside legal or other professional advice on any matter within its terms of reference including to secure the attendance of such persons if it considers necessary;

12.3 to call any officers of the Company to be questioned at a meeting of the Committee as and when required; and

12.4 to have the right to publish in the Company's annual report, details of any issues that cannot be resolved between the Committee and the Board.